



Integrated Office of the UN
Resident Coordinator for Somalia



Federal Government of Somalia
Office of the Prime Minister
Aid Coordination Unit



*Empowered lives.
Resilient nations.*

Support to Aid Management & Coordination Project

Project Numbers: 00113390 and 00114120

Narrative report: Jan - March 2020

The Aid Coordination Unit in the Office of Prime Minister at the Federal Government of Somalia would like to thank Norway, Sweden, Switzerland, the United Kingdom, USAID, the United Nations Development Programme/UN Integrated Office and the World Bank for their precious support to the implementation of this project.

Table of Contents

SHORT FINANCIAL BRIEF	4
QUARTERLY HIGHLIGHTS	4
<i>OUTPUT 1 – STRENGTHENED COORDINATION THROUGHOUT SDRF AID ARCHITECTURE</i>	7
ACU MANAGEMENT AND SUSTAINABILITY.....	8
SDRF ACTIVITY.....	9
MONITORING AID FLOWS AND AIMS DEVELOPMENT.....	11
OUTPUT 3 – PROJECT MANAGEMENT	11
QUARTERLY PROGRESS REPORT RESULTS MATRIX	11
THE ACU SUSTAINABILITY AGENDA IS BEING ACTIVELY DISCUSSED BY THE OPM LEADERSHIP ENSURING FUNCTIONAL INSTITUTIONALIZATION OF THE CORE FUNCTIONS IN THE WIDER OFFICE TO EFFECTIVELY SUPPORT GOVERNMENT’S COORDINATION AND OPERATIONS. ACU IS LEADING ON THE WORKS BEING DONE ON THE AID ARCHITECTURE REVIEW THAT WILL ENSURE MAKING THE COORDINATION MECHANISM MORE EFFECTIVE AND FIT-FOR-PURPOSE, SPECIFICALLY BUILDING ON THE WORKING FUNCTIONS OF THE ARCHITECTURE. THE NEW ARCHITECTURE WILL INPUT INTO THE FINAL STRUCTURE OF THE AID COORDINATION UNIT, WHICH WILL ENSURE PROFESSIONAL SUPPORT TO THE OPERATIONALIZATION OF THE ARCHITECTURE. MORE DETAILS ON THE SUSTAINABILITY WILL BE SHARED AFTER THE FORMAL ENDORSEMENT OF THE AID ARCHITECTURE.	ERROR! BOOKMARK NOT DEFINED.
ANNEX A – FUNCTIONING OF PWGs	15
ANNEX B – FUNCTIONING OF SDRF STEERING COMMITTEE	19
PROMOTION OF GENDER EQUALITY	21
CHALLENGES & WAY FORWARD.....	21

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SHORT FINANCIAL BRIEF

Activity	UN MPTF funds	Non-UN MPTF funds	Total (USD)
ACTIVITY1: Strengthened Coordination through the SDRF Aid Architecture			
ACTIVITY2: Monitoring NPS, MAF, UCS Implementation			
ACTIVITY3: Project management and support services			
Total Expenditure (USD)			
Revenue received (USD)			
Balance (USD)			

QUARTERLY HIGHLIGHTS

- The Federal Government of Somalia adopted the National Development Plan (NDP-9) 2020- 2024 on 1 January 2020.
- The Aid Architecture has been endorsed.
- Funding for 6 staff members of the ACU was approved by donors.
- The Government managed to set up a Corona response team through the Aid Coordination Unit and managed to raise critical funds, implement as well as coordinate several activities related to mitigating the effects of the Covid 19 pandemic.

HIGHLIGHTS OF KEY ACHIEVEMENTS

- The Federal Government of Somalia adopted the National Development Plan (NDP-9) 2020- 2024 on 1 January 2020.
- The Aid Architecture has been endorsed.

SITUATION UPDATE

The year 2020 began with the scare of the Covid 19 pandemic. While most countries in Europe and overseas went on lockdowns in attempts to contain the disease, Somalia finally did so on 18 March 2020, stopping all international flights into and out of Somalia. At the end of the first quarter Somalia had recorded x number of Corona cases. The situation led to the need for a rearrangement of programming activities and needs for most United Nations agencies in Somalia. The same was true for the Aid Coordination and Management project in Somalia. Due to the need for social distancing all public meetings were banned by the government. This meant that the bulk of the activities for the aid management and coordination project were therefore put on hold.

New efforts to come up with innovative ways to continue with delivering activities in the ACU project were initiated. In light of this, most government meetings were being held online using different tools.

Several activities that were scheduled for the first quarter of 2020 such as the launching of the Aid Information Management System could not be launched. By the end of the first quarter no meetings on aid coordination had been held by the government.

COVID-19 Preparedness Response Plan of the Government

On 16th March 2020, Somalia reported one confirmed (imported) case. Following the declaration of COVID-19 as a pandemic by WHO on 30th January 2019, The Prime Minister has Nominated a National Coordination Committee on COVID-19 as high-level coordination structure overseeing preparedness and response activities of the COVID-19 outbreak, members of the committee include representatives from the chamber of commerce, Somali Medical Association, Religious leaders, and civil society associations, the committee also works with number of sub working groups in which the Aid Coordination Unit being among them. The committee is led by the Prime Minister of Somalia, with Federal Minister of Finance and Federal Minister of Health and Human Services participating. Some of the notable achievements of the coordination.

The Aid Coordination Unit team played central roles in the preparedness and response support on the current emergency by supporting the task force. The Government announced some measures which include health promotion and community engagement, travel restrictions, closure of schools and decisions to encourage social distancing.

The Aid Coordination Unit has supported in the Logistical arrangement and coordination of the task forces which overall is coordinated by the office of the Prime Minister; The several logistical arrangements include;

- A Quarantine Centre has been established and equipped in Mogadishu with a capacity to accommodate up to 84 individuals.
- The Martini hospital is currently being utilized as a treatment and isolation center as a 24-hour operation health and coordination center. A call center (telephone line number 449) has also been established with the support of Hormuud and is located in Martini Hospital. Other potential quarantine treatment sites are also being prepared.
- The government has also put in place directives halting any outgoing and incoming international flights (but with an exemption system in place for special cases and humanitarian needs) on travels, ordered the closures of schools and universities, shared periodic information to the public through awareness campaigns and allocated an initial financing of 5M\$ for the COVID-19 response.
- The Government has received the medical supplies and equipment generously donated by the Jack Ma Foundation and Ali Baba Foundation. These included 20,000 testing kits, 100,000 masks and 1,000 medical use protective suits and face shields. The items have been delivered to the Federal member states including Somaliland.
- The government has put together Socio-economic impact and required response for the COVID-19 on Somalia and will be working coordinating with partners to ensure support to the response plan both at the micro and macro level.

The goal of the logistical plan is to prevent, rapidly detect and effectively respond to COVID-19 outbreak to reduce morbidity and mortality in the country.

The plan covers the following key intervention areas with some elements of each area considered high priority.

- Country-level coordination, planning and monitoring
- Surveillance, Rapid Response Teams, and Case Investigation

- Strengthening National Laboratory for quality and timely diagnostic services
- Case management
- Infection prevention and control at community and health facility levels
- Screening and isolation at all points of entry
- Risk Communication
- Operational support and logistics
- Essential health services

This plan was developed in consideration of the status of health care system and infrastructure in Somalia, and the need to build the country's resilience given the chronic nature of emergencies that the country faces.

Consultation Meetings/Donors/Aid Relief;

The Office of the Prime Minister had a consultative meeting, Friday 20th March, 2020 chaired by the Prime Minister, with the Business community and the Somali Medical Doctors Association; on how they can contribute to prevent COVID19.

- The FGS and the FMS convened a meeting this and discussed the identified areas of the FMS quarantine sites and treatment center, also to discussion on distribution of all medical equipment's among the regions.
- Discussions on resource mobilization for COVID-19 were made in which the ACU Director and the Senior Advisor on International Relations to the Prime Minister were made the lead of the coordination by sending an official letter to all the partners from the Permanent Secretary of the Office of the Prime Minister.

ACTIVITIES

OUTPUT 1 – Strengthened Coordination throughout SDRF Aid Architecture

The revised Aid Architecture aims to bridge the complementariness of the security and the development while enhancing the humanitarian, development and peace nexus. The Aid Architecture builds on the valuable inputs received from the extensive follow up inputs from stakeholders not limited to the September 2019 Aid effectiveness workshop, October Somalia Partnership Forum and January Technical review of the revised coordination architecture.

The Somali Partnership Forum (SPF), the Somali Development and Reconstruction Facility Steering Committee (SDR SC) and the Comprehensive Approach to Security (CAS) renamed as the Security and Justice Committee (SJC) will continue to define the high-level structure of the architecture. A strong imperative bearing on the new aid architecture in the alignment with NDP9 and Government Roadmaps thus replacing the numerous existing SDRF working groups with the thematic working groups namely; Inclusive Politics, Economic Development and Social Development. The 6 Cas Strand Working Groups which is renamed Strand Working Groups remain unchanged. As such the Strand working Group and the will align with the Security and Rule of Law and corresponding NDP9 Pillar.

The revised coordination architecture aims to reinvigorate effective aid management and coordination, strengthening and strategic nature of the high-level partnership, making coordination leaner and fit for purpose. Similarly, the purpose the Ministry of Planning, Investment & Economic Development in consultation with the OPM and other key stakeholders is preparing National Aid Policy that will complementary to the revised Aid architecture. To enhance the effectiveness of the revised coordination architecture, unlike the previous architecture the aim is to have 100% oversight and leadership on all external support that is aligned to the National Development plan through the high level and technical forums. And implementing Partners will be required to work closely with the relevant line ministries. (FGS &FMS) for monitoring and evaluation purposes. An Integrated Coordination team led by the Aid Coordination Unit had been constituted to lead the implementation of the architecture. The ACU Director leads and plays a key role in the Integrated Coordination Team of the refined aid architecture, whilst the team plays a central support role to coordination, particularly by leading on logistical preparation of meetings, ensuring inclusiveness in SDRF functioning by facilitating participation of regional participants, and maintaining a complete set of documentation of meetings.

ACU management and sustainability

After several negotiations with the Aid Coordination Unit, the international community managed to secure salaries funded up to December 2020 for six staff members. The six core positions are listed as below:

1. Mohamed Ali Mohamed, Finance & Admin Officer
2. Abdulnasir Muktar, Finance Assistant
3. Mohamed Sharif, Logistics Officer
4. Mohamed Naik, rganization of SPF and coordination function
5. Hodhan Noor Abdi, SDRF Officer
6. Omar Abdisalam Mohamed, ICT Assistant

SDRF activity

On 1st January the Government of Somalia adopted the National Development Plan (NDP-9) 2020- 2024 which provides the Nation with a path to Economic Growth and reduction within the next five years. The Ministry of Planning, Investment and Economic Development will lead the coordination of its implementation. Federal Government of Somalia, the Federal Member States, International Partners and development agencies held an extensive consultation on revising the Aid coordination Architecture. The Aid Architecture has been endorsed.

The revised Aid Architecture aims to bridge the complementariness of the security and the development while enhancing the humanitarian, development and peace nexus. The Aid Architecture builds on the valuable inputs received from the extensive follow up inputs from stakeholders not limited to the September 2019 Aid effectiveness workshop, October Somalia Partnership Forum and January Technical review of the revised coordination architecture.

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Federal Member State engagement

Training & system development

There were no trainings or capacity building activities carried out in the first quarter. However, the international consultants working on the AIMS managed to finish the last of the updates they were working. The launch of the AIMS is scheduled for April 2020 and will be done online by the MOPIED.

OUTPUT 2 – Monitoring NPS, MAF and UCS implementation

Develop and maintain overarching NPS Monitoring Frameworks. Monitoring of NPS implementation, MAF & UCS Roadmap

Monitoring aid flows and AIMS development

OUTPUT 3 – Project Management

QUARTERLY PROGRESS REPORT RESULTS MATRIX

Indicator	Target	Responsible	Progress status	Progress by 31 March 2020		
IMPACT: Somali owned aid coordination and management that supports state building priorities, contributes to stability and responds to citizen needs						
A better managed, more capable, and more accountable Somali aid coordination and management function that supports state building priorities, contributes to stability and responds to citizen needs	Improved perception of SDRF/PWGs membership of efficiency and strategic relevance of SDRF framework	ACU				
OUTCOME: Capacity for aid coordination processes is improved and increasingly Somali owned and led						
Stable and representative participation of FGS and FMS government, Private Sector and Civil Society, as well as international	ACU tracks and analyses consistency of participation in SDRF SC and PWG meetings	ACU		% Participation in meetings		
					SDRF SC	PWGs
				FGS		
				FMS		

community representatives at SDRF meetings				Donors		
				UN		
				Civil Society/NGOs		
				Private Sector		
				Parliamentarians		
				Women		
				Men		
Level of international donor financing channelled through SDRF funds (%)	International donor financing channelled through SDRF funds as a proportion of overall support increases yearly	MOPIED				
Level of adherence to SDRF Operations Manual (% of PWGs)	All PWGs fully adhere to SDRF Operations Manual by the end of the project	ACU				
Existence of tools and plans for development financing diversification	At least one plan for diversified funding sources for aid coordination and/or increased sustainability developed by the end of the project	MOF, ACU				
Sustainability of Somali aid coordination function	ACU salaries/costs transition from UNDP support onto the government budget	ACU/OPM				
OUTPUT 1: Strengthened Effectiveness and Coordination through the SDRF Aid Architecture						

Sub-output 1.1. SDRF progressively shifts towards a more efficient and strategic decision-making body				
Frequency of briefings to PWG core group members on the SDRF Operations manual	PWG core group members briefed on SDRF Operations manual once a year	UN IO, ACU		
Number of PWGs that comply with agreed minimal requirements for effective and strategic-focused management	All PWGs comply with agreed minimal requirements for effective and strategic-focused management	ACU		
Number of SDRF SC meetings that comply with agreed core requirements for effective management and strategic focus	Increased percentage of SDRF SC meetings that comply with agreed core requirements for effective management and strategic focus	ACU		
Issues relevant to FMS are increasingly considered in the SDRF	Each FMS report back on challenges and progress made against components of PWGs AWP which are relevant for them at least twice a year	MOPIED, ACU		
Somali Partnership Forum organized regularly in a successful manner	Somali Partnership Forum is organized twice a year in a successful manner	SPF Joint Taskforce		
Sub-output 1.2. National capacity for aid management and coordination enhanced				
National stakeholders trained satisfactorily on relevant topics which enhance institutional	At least 4 training activities are organized and rated as satisfactory	UNDP/UN IO		

capacity for effective aid management and coordination	by at least 80% of participants			
Standard Operating Procedures (SOPs) and/or guidance packages for improved aid management developed	At least 4 Standard Operating Procedures are documented and rolled out with clear role and responsibility distribution, with associated comprehensive guidance packages (when required)	UNDP/UN IO		
OUTPUT 2: Monitoring NPS, MAF, UCS implementation				
MOPIED and ACU have the capabilities to monitor NPS implementation	At least 1 aid coordination workshop organized per year in line with need	UNDP/UN IO, ACU, MOPIED		
Progress on MAF implementation regularly monitored and reported	2 MAF progress reports produced per year	MAF Task Force		
Aid flows analysed and reported regularly	At least 1 annual progress report produced for aid flows per year	MOPIED, UN IO		
AIMS is operational by the end of 2019		MOPIED, UN IO		

ANNEX A – Functioning of PWGs

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Indicator	Target	Responsible	Progress status	Progress by 31 March 2020
Contribution to a more strategic SDRF				
Improved planning, monitoring and evaluation through effective AWP management	All PWGs have annual work plans developed and approved by January	PWG Core Groups		<ul style="list-style-type: none"> - PWG 1 (Inclusive Politics): Workplan has been developed and approved. - PWG 3 (Effective and Efficient institutions): Work plan has been developed and approved. - PWG 4 (Rule of Law): Workplan developed and approved, which relates to expected results of Joint Justice and Corrections Programmes and partially on PCVE Programme in newly recovered areas - PWG 5 (Economic Growth): No workplan developed for this year. However, discussions are advance to align work plan for 2020 to economic roadmap priorities. - PWG 6 (Infrastructure): Workplan has been developed and endorsed. - PWG 7 (Social and Human Development): there has been no progress in development of the annual work plan due to changes in the governance of the pillar working group and focus has been oriented on MAF.

				<ul style="list-style-type: none"> - PWG 8 (Resilience): The workplan has been developed. including the SWG AWP and endorsed. It has been harmonized to roadmap priorities. - PWG 9 (Gender and Human Rights): AWP developed and approved.
	PWG AWP include MAF benchmarks, and progressively (as guided by FGS) align to NDP9/SDGs and RRF (when relevant)	PWG Core Groups		<p>PWGs have considered government roadmaps when developing their Annual Work Plans. NDP 9 has been under development during the quarter and then not taken into account in the annual work planning process. SDGs have not been integrated as such in the PWG AWP. RRF issues are discussed regularly in the Resilience PWG, but not mainstreamed in the work of other PWGs.</p> <p>Government and donors have agreed on MAF benchmarks for 2019 and 2020, which are expected to be endorsed in the Somali Partnership Forum on 1-2 October. They are committed to use the MAF as the main tool to track implementation of "not-to-fail" priorities. These are commitments for both government and development partners, measurable and with clear timelines. PWGs will be requested to own the MAF and periodically track progress of implementation of agreed benchmarks.</p>
	All PWGs track progress of implementation against agreed AWP targets at least twice a year	PWG Core Groups		<p>PWG 7 is tracking progress of implementation of its sub-working groups' annual work plans. PWG 4 monitors progress of implementation of its joint programmes twice a year. PWGs 1, 4 and 9 are expected to report on progress of implementation of their annual work plans by the end of the year, while PWGs 5 and 7 have not developed annual work plans for 2019.</p> <p>The Aid Coordination Unit will request all PWGs to report by the end of the year on achievements against priorities</p>
Effective contribution to the MAF	MAF updated formally every 6 months	MAF Task Force to coordinate, ACU to consolidate inputs from PWGs		<p>The MAF for 2019-2020 has been developed and is expected to be endorsed in the Somali Partnership Forum that will be held on 1-2 October. It includes concrete, time-bound, realistic benchmarks for the four roadmap areas (Inclusive Politics, Economic Development, Social Development and Security & Justice), as well as a set of renewed Partnership Principles. The MAF has gained momentum in the process of preparation of the Somali Partnership Forum. The Federal Government and development partners have committed to use it as the main tool to foster mutual accountability and measure progress on</p>

				prioritized commitments, in complementarity with monitoring implementation of NDP 9 and government roadmaps. It is to be agreed the frequency of reporting.
	Plan for collection of inputs from PWGs for the MAF developed and adhered to ensure sufficient consultation in line with the SPF	MAF Task Force		A taskforce within the SPF planning team has been set up to oversee the formulation of high-level milestones for the MAF 2019/2020. Federal Government and development partners have been engaged in proposing the milestones. Government roadmap leads have been engaged in the process to ensure full alignment with government roadmaps. A draft proposal has been presented to the SDRF SC, which has provided feedback which has served to improve the document. The final MAF is expected to be approved by the Somali Partnership Forum. PWGs and CAS strands will be tasked to regularly track progress against selected benchmarks.
Improved linkage between PWGs and SDRF SC	At least 1 agenda item per PWG per year escalated by PWGs to SDRF agenda as guided by MAF progress assessments	PWG Core Groups		During the quarter the SDRF SC discussed about topics related to activity of Economic Growth (livestock sector development workshop), Human & Social Development (Social Protection Policy launch back-to-back to the meeting) and Effective & Efficient Institutions (2018 Aid Flow Report). Within the context of the preparations of the Somali Partnership Forum, SDRF SC and PWGs have been coordinating closely on MAF priorities and there has been active engagement, especially in the last PWGs meetings before the SPF.
Improved management of PWG activity				
PWG coordination meetings satisfactorily organised	Less than 5% of PWG meetings are rescheduled less than 2 weeks before they are meant to be handle	ACU		No PWG has been rescheduled during the reporting quarter.
	PWG forward looking calendars developed in January and updated on online platform (ACU Google Drive)	PWG Core Groups		-PWGs: Inclusive Politics, Effective Institutions, Resilience, Human and Social Development, Gender and Human Rights & Economic Growth have agreed on meeting dates in 2019 and updated to the online platform (ACU Google Drive). -PWG 4 (Rule of Law) plans meetings quarterly. -PWGs 6 (Infrastructure) prepared their forward-looking calendars covering until the end of 2019
	ACU to consolidate information			

	ACU develops and manages website to post SDRF information	ACU, UNDP/UN IO		ToRs developed. While this activity is not budgeted, it has been included in the training/systems development component. ACU aims to carry out the recruitment process once the aid architecture is agreed.
	All documents circulated in meetings are compiled and archived, and those of general interest publicly shared	ACU		Being done
	All meetings have minutes made, which are circulated within one week of each meeting and posted to the ACU Google Drive	ACU		Minutes made but, in some cases, circulation takes more than one week after the organization of the meetings. This is due to the fact that the documents have to be quality assured and approved by different stakeholders who sometimes have busy agendas or are not available the days after meetings occur.
Improved logistics and day-to-day management of SDRF				
	Check lists for preparation and follow up of actions for PWG meetings developed and used	ACU, PWG Core Groups		Done
	Booking of meeting rooms and required equipment in advance of meetings	ACU		Being done
	Mailing lists for PWG members are updated on the ACU Google Drive after each meeting	PWG Core Groups, ACU to consolidate information		Efforts have been put in updating email lists of PWGs after each meeting by reviewing attendance sheets where participants write their names and contact details. However, the writing of email addresses is not always clear and the ACU needs to find a different way of identifying those email addresses which are not correct, engaging PWG Core Groups. There has been a problem of communication in a PWG meeting with newly arrived officers from DFID who were not informed on time of the celebration of a PWG meeting. Their emails have now been incorporated in the contact lists. ACU has committed to distributing email lists to membership for correction and updates, every quarter. The mailing lists have been posted in the Google Drive for easy access and correction.

	Meeting invitations and supporting documents sent at least one week before meetings and posted to ACU Google Drive	ACU		Meeting invitations are circulated one or two weeks before the meeting date, while other preparatory documents use to be shared during the week in which meetings are held.
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ANNEX B – Functioning of SDRF Steering Committee

Indicator	Target	Responsible	Progress status	Progress by 31 March 2020
Contribution to a more strategic SDRF				
Improved forward looking planning	Annual SDRF Steering Committee calendar of meetings developed, and communicated at the beginning of each year, updated on a quarterly basis and adhered to at least 75% of the time barring unforeseen circumstances	ACU and SDRF SC		The SDRF SC forward looking calendar was developed and distributed to participants of the SDRF SC meeting held on 18 Dec 2018. As the first planned SDRF SC meeting of the year was postponed due to unforeseen circumstances (high level visit which required attention of political leadership), the dates of the rest of planned SDRF SC meetings throughout the year have shifted. The approximate date of the next meeting is communicated in each SDRF SC meeting.
SDRF SC periodically informed of SDRF funding windows' overall pipelines and delivery performance	Each SDRF funding window present overall pipeline and delivery performance twice a year	ACU		This is being done. It was done in previous quarters but not in quarter 3, which has focused attention on Mutual Accountability Framework, preparations of the Somalia Partnership Forum.
SDRF SC periodically informed of donor overall pipelines and delivery performance	International donor portfolio presented to SDRF SC once a year, including programmes financed outside SDRF	Somalia Donor Group		This is being implemented throughout the year, but not done in Q3 as focus have been on MAF and SPF preparations. There are plans to continue to invite partners to present their bilateral programmes to the SDRF SC.
Improved management of SDRF SC activity				

SDRF SC meetings satisfactorily organized	Improved information management and communications			
	All docs circulated in meetings are compiled and archived, and those of general interest publicly shared	ACU		Being done
	All meetings have minutes made, which are circulated within one week of each meeting and posted to the ACU Google Drive	ACU		Minutes for the SDRF SC meeting that took place on July 10th were distributed by July 20 th . Minutes of the SDRF SC meeting that took place on September 17 th were distributed on October 17 th and was late largely due to strenuous SPF preparations.
	Improved logistics and day-to-day management of the SDRF SC			
	Check lists for preparation and follow up of actions for SDRF SC meetings developed and used	ACU		Done
	Booking of meeting rooms and required equipment in advance of meetings	ACU		Being done
	Mailing lists for SDRF SC members are updated on the ACU Google Drive after each meeting	ACU to consolidate information		Done. SDRF membership list has been reviewed and updated
	Meeting invitations and supporting documents sent at least one week before meetings and posted to ACU Google Drive	ACU		Being done

PROMOTION OF GENDER EQUALITY

CHALLENGES & WAY FORWARD

Approved by:

Muhumed Hussein Ahmed
Director
Aid Coordination Unit
Office of the Prime Minister
Federal Government of Somalia

ANNEX 1

Summary of data collected on organization of PWG and SDRF SC meetings

Number of meetings & participation¹

	No. meetings	Participation (average)									
		Total (no.)	FGS (%)	Donors (%)	UN (%)	FMS (%)	CS, NGOs (%)	Priv. Sector (%)	MPs (%)	Men (%)	Women (%)
PWG 1 – Inclusive Politics	3	55.00	35.76	15.76	12.12	32.12	2.42	0	1.82	80.61	19.39
PWG 3 – Effective Institutions	5	44.40	33.78	12.16	14.41	37.39	0.90	1.35	0	84.23	15.77
PWG 3 – Rule of Law	5	54.40	30.15	17.28	28.68	15.44	6.99	1.47	0	72.79	27.21
PWG 5 - Economic Growth	3	51.00	38.56	7.19	8.50	37.25	5.88	1.96	0.65	79.74	20.26
PWG 6 - Infrastructure	3	57.67	34.10	10.98	6.94	39.88	6.36	0.58	1.16	80.35	19.65
PWG 7 – Social & Human Development	3	50.00	28.00	14.00	19.33	32.67	4.67	1.33	0	78.00	22.00
PWG 8 - Resilience	5	62.00	28.71	10.65	18.71	27.74	11.94	2.26	0	73.23	26.77
PWG 9 – Gender & Human Rights	6	40.50	39.51	7	20.99	28.81	3.70	0	0	49.38	50.62
TOTAL Pillar Working Groups	33	51.15	33.23	11.91	17.36	30.15	5.81	1.18	0.36	73.64	26.36
TOTAL SDRF Steering Committee	7	49.17	36.61	26.44	12.54	20.00	3.05	0	1.36	79.32	20.68

¹ Based on data reported by the Aid Coordination Unit

Organization of meetings (%)²

	Delays/ cancellations ³	Meeting room & equipment booked	Mailing list updated	Meeting invitation sent ≥ 1 week before meeting	Supporting docs shared before meeting ⁴	Meeting minutes shared ≤ 1 week after meeting	Meeting minutes posted on Google Drive	Use of social media to inform of meeting
PWG 1 – Inclusive Politics	0	100	66.67	100	66.67	66.67	100	50
PWG 3 – Effective Institutions	0	100	60	100	80	60	60	40
PWG 4 – Rule of Law	0	100	20	80	40	40	100	60
PWG 5 - Economic Growth	0	100	33.33	100	100	100	66.67	33.33
PWG 6 - Infrastructure	0	100	0	100	100	33.33	0	67
PWG 7 – Social & Human Development	50	100	0	100	100	100	100	67
PWG 8 - Resilience	0	100	20	100	100	100	80	100
PWG 9 – Gender & Human Rights	0	100	16.67	100	83.33	16.67	100	33
TOTAL Pillar Working Groups	5.88 %	100%	38.71%	93.94%	72.73%	66.67%	81.82%	54.84%
TOTAL SDRF Steering Committee	33.33%	100%	16.67%	100%	83.33%	83.33%	83.33%	66.67%

² Based on data reported by the Aid Coordination Unit

³ Delays/cancellations (indicator: Meeting rescheduled less than 2 weeks before planned): One PWG 7 meeting scheduled on 2-3 December 2018 was cancelled due to AAIA security alert the day on 1 December

⁴ Due to delays in getting the documents from the different stakeholders, it's been a challenge to share all documents with the participants a week before the meetings as agreed.

Addressing strategic processes in meetings (%)⁵

	MAF (review and/or prioritization)	AWP (review and/or prioritization)	Aid flows (awareness, analysis)	SDGs, NDP (awareness, understanding)	UCS (awareness, review)	Gender Equality (awareness, review)
PWG 1 – Inclusive Politics	100	100	0	33.33	0	33.33
PWG 3 – Effective Institutions	60	100	20	100	20	0
PWG 3 – Rule of Law	100	80	0	20	0	60
PWG 5 - Economic Growth	66.67	33.33	0	0	0	0
PWG 6 - Infrastructure	50	50	0	0.33	0	0
PWG 7 – Social & Human Development	100	0	0	0	0	0
PWG 8 - Resilience	80	0	0	0	0	50
PWG 9 – Gender & Human Rights	100	33.33	0	0	0	100
TOTAL	87.50%	37.50%	6.25%	21.88%	6.25%	34.38%
TOTAL SDRF Steering Committee						
	16.67%	0%	42.86%	33.33%	16.67%	16.67%

⁵ Based on data reported by the Aid Coordination Unit